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INAUGURATION ISSUE

Outlook

THE UNIVERSITY OF MARYLAND FACULTY AND STAFF WEEKLY NEWSPAPER

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Inauguration Schedule of Events

The University of Maryland, College Park, celebrates the inauguration of Dan Mote as its 27th president with three days of activities that highlight the unique quality of education at the state's flagship research university. The public is invited to meet President Mote and learn about his plans to build on this strength to benefit the state and region.

Wednesday, April 21

10 a.m. - 3 p.m. "Research Performance and Practice: Showcasing Excellence in Undergraduate Scholarship" — more than 100 presentations of original works produced by undergraduate students. Stamp Student Union.

Noon - 1 p.m. Ice Cream Social—famous University of Maryland ice cream free to all. Nyumburu Amphitheater.

Thursday, April 22

9 a.m. - 6 p.m. Graduate Research Interaction Day—graduate students present a broad array of cutting-edge research and a fine arts showcase. Stamp Student Union.

Friday, April 23

9:30 - 11:30 a.m. "Research Universities at the Dawn of the 21st Century"—a higher education forum with the presidents of Johns Hopkins University; University of North Carolina, Chapel Hill; University of Pennsylvania and University of Maryland. Tyser Auditorium, Van Munching Hall.

2-3:30 p.m. Inauguration Ceremony—formal investiture. Memorial Chapel.

3:30-5 p.m. Campus-wide Reception. Grand Ballroom, Stamp Student Union.

University Celebrates Inauguration of President Dan Mote With Open Doors

All members of the University of Maryland family are invited to celebrate the inauguration of C.D. Mote Jr. as its 27th president April 21-23. A series of activities spanning all three days will bring together diverse elements of campus life and showcase the academic character and public commitment of the state's flagship research university as it enters a bold new era of leadership.

During the formal inauguration ceremony, set for 2 p.m. Friday, April 23 in Memorial Chapel, 150 faculty and staff, representing a cross-section of campus life and dressed in full academic regalia, will participate in the opening procession. Joining them will be delegates representing some 50 colleges and universities from across the country.

Members of the platform party include Maryland's deans and vice presidents; Gov. Parris Glendening; Chancellor Donald Langenberg; representatives from the Board of Regents, Board of Visitors, College Park Senate, Student Government Association and the Alumni Association; two fellow univer-

Continued on page 3

Universities at the Dawn of the 21st Century

Higher Education Research Forum Draws Leaders

Drawing from his personal commitment to teaching and research, President Mote has begun to expand the public dialogue on new ways to tap into the resources of research universities for the benefit of the regions where they are located.

Dan Mote

As part of the inauguration activities, he has invited the presidents of three prominent universities to join him in a public discussion on "The Role of Research Universities at the Dawn of the 21st Century."

Judith Rodin

This forum, set for 9:30 a.m. on Friday, April 23, features William Brody, Johns Hopkins University; Michael Hooker, University of North Carolina, Chapel Hill; and Judith Rodin, University of Pennsylvania, in addition to President Mote. Donald Langenberg, chancellor of the University System of Maryland, will serve as moderator. The forum will be held in the Tyser Auditorium of Van Munching Hall.

William Brody

Faced with new demands from the business community, elected officials, parents and others, research universities today are examining themselves and the traditional roles they have played in the past. Challenges of shrinking resources, increasing competition, fragmented science policy, changing demographics and misperceptions about the relationship between teaching and research threaten in many ways their very survival.

The forum provides an opportunity for public dialogue on the ways major research universities are meeting these challenges and the outlook for the future of higher education in America.

For complimentary tickets, call 405-6813.

Michael Hooker

1856
March 6—Maryland Agricultural College chartered

1858
Site selected, 420 acres of Charles Benedict Calvert's Riverdale plantation; purchase price is $21,400

1859
October 6—Opening day and formal dedication of the college; Joseph Henry, head of the Smithsonian Institution is speaker; 34 students enrolled.

1862
July 11—First degrees awarded

The Path to the Presidency

A "Fireside Chat" with Dan Mote

When Clayton Daniel "Dan" Mote Jr., is inaugurated as the University of Maryland's 27th president April 23, the occasion will mark yet another exciting stage in this life he views as an adventure. It's an attitude, an approach that has served him well as his career path has taken its share of unexpected turns.

From the slightly inept motorcycle mechanic who would become chair of mechanical engineering at UC Berkeley, to the "learn-on-the-job" billion-dollar fund-raiser who would become president, Dan Mote is a man guided as much by confidence as a "why not" attitude.

Born in San Francisco and raised in the Berkeley area, Mote is from a family of achievers. His maternal grandfather was a physician, as was his father. "My father was a very distinguished faculty member at UC San Francisco," Mote says, "subsequently becoming distinguished alumnus of the year at UCSF, and head of the state board of medical examiners in the state of California for 16 years."

Whatever amount of awe such achievements inspired in young Mote, they also left him reluctant to walk in his father's shadow. "Though I might have been attracted to medicine, that was a discouraging element to me. I was a very independent person." Mote toyed with the possibility of becoming a veterinarian, but the bottom line was: "Like many normal young people, I had no idea what I would do."

Then, there he was, one day working on his motorcycle, a set of wheels that exasperated him as much as delighted him. "I hated working on this motorcycle because I never had the right tools or the right parts," says Mote. "And every time I worked on it, it went backward. I broke more things than I fixed."

On this particular day, a gentleman came along and struck up a conversation in the midst of the repairs. "I didn't know who he was, but he was nice and we chatted away." An hour later, Mote discovered the stranger was an engineer and a friend of his father's. Noting Mote's outstanding SAT scores and exceptional grades in physics and math, the gentleman told Mote he had natural talents for engineering. "Well, okay, if you say so," he thought.

He enrolled in Berkeley ("because everyone I'd known had gone there") and on the basis of that conversation, chose mechanical engineering as his major.

Even as a sophomore, Mote began contemplating what he would do with his life, yet he realized there was almost no subject in which he was not interested. An independent, free spirit, Mote says he was "sort of a wild kid. I had five wrecks on my motorcycle and broke 16 pairs of skis before I graduated from college. I was always doing things that pushed the level of good sense."

Almost immediately he switched his line of thinking away from what he would like to do toward what sort of lifestyle he wanted to have. "I came to the conclusion that I should be a professor. I didn't want to work for anyone, and being a professor affords you more freedom than owning your own company," he says.

After earning his undergraduate degree from Berkeley, he continued on there to earn his master's degree and Ph.D. in mechanical engineering. During his last year of graduate school he married Patsy Mote.

As a postdoctoral student, Mote traveled to England with Patsy, spending one year in the Midlands living in the stable boy's loft on a 600-acre country estate, while working at the University of Birmingham. In 1964, they returned to the states, where Mote joined the faculty at Carnegie Tech (now Carnegie Mellon University) as assistant professor. Three years later, Berkeley came calling, inviting him back to join the mechanical engineering department.

Supporting and mentoring students is a role Mote embraces, having advised more than 50 Ph.D. students over the years. In fact, six of his Ph.D. students from Berkeley continue to work with him, living in the basement of the president's residence when in Maryland, and working in Mote's lab here on campus.

"People in leadership positions at universities, their job is greatly enhanced if they have academic qualifications," says Mote. "The person you'd want leading this institution is the kind of person who wants to retain a strong academic interest. You can't feign this sort of thing. It has to be part of your culture, your nature," he says. "Keeping your hand in the academic side is good for the soul."

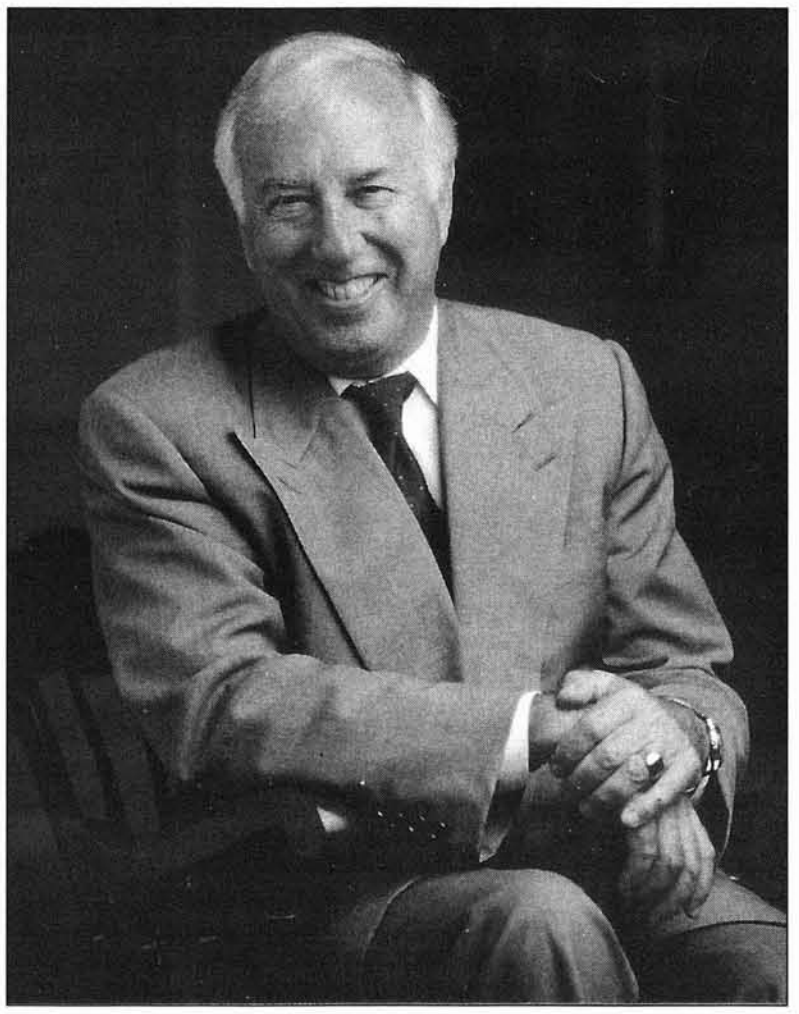
Mote contends he followed a "pretty normal" academic career. His research into the biomechanics of skiing spans three decades, and he is internationally recognized for his research on gyroscopic systems, including high-speed translating and rotating systems such as saws, computer memory disks and tapes. This research earned him numerous patents in the United States, Norway, Finland and Sweden.

In addition to his work with the Ph.D. students, he was chairman of Berkeley's mechanical engineering department for five years, beginning in 1987.

Mote's shift from the standard academic path came in 1990 when the newly named chancellor of Berkeley began searching for a new vice president for university relations. Mote was approached in June of 1991 to submit a résumé for the position. "I hadn't even thought about it," he says. "I didn't even know where the development office was located." But the committee and the chancellor pursued Mote. And when offered the job, Mote says, he took it only on the condition that he be allowed to raise a billion dollars.

One of the greatest things Mote learned from his time as a development leader was the importance of building closer, more personal relationships with alumni, donors and friends, something he feels the University of Maryland must do. "Your success in a campaign is based on building these relationships in the long term," he says.

While not completely circuitous, Mote's path to the presidency is not traditional. Historically, "the normal route has been faculty member, department chair, dean, provost, president. But in many ways, that route doesn't prepare you properly for the job," says Mote.



University of Maryland President Clayton Daniel "Dan" Mote Jr.

"A faculty member who has been on campus a long time is distinguished and has been very involved with the campus," he says, "but there's almost no training for working with the government, alumni and donors."

It was his own outside-the-campus experience that led Mote to believe his work as vice chancellor of university relations was almost ideally preparing him for a president's job, with today's new emphasis on work beyond the academic halls and administrative buildings. His academic side was strong, he says, but he also had "this outside experience, so I thought I could do a president's job."

Apparently, so did the University of Maryland. When Susan Schwab, dean of the School of Public Affairs and chair of the presidential search committee, called Mote last spring, he considered his meeting with the search committee at the Dulles Marriott more of a consulting arrangement. But one week after his first meeting with the committee, he found himself engaged in an hour-long conversation that resulted in an offer.

Mote accepted the job without ever setting foot on campus, knowing only what he'd heard about the University of Maryland or read on its web pages. "In California," says Mote, "Maryland *is* the University of Maryland. It and its academic progress are well known. All the material showed great commitment to academic standards, so all these things were extremely positive signals.

"My wife and I discussed the offer for about 45 seconds and decided 'let's go for it.'" A press conference two days later marked Mote's first visit to College Park.

Their adjustment to East Coast living, he says, has not been difficult. But he admits missing his two children and four grandkids, all of whom remain in California. He also longs for the chance to enjoy more of his favorite pastimes, including sailing and skiing. Having more time to read would be welcome, or spending more time with his students in the lab—something this academic-at-heart considers recreation.

Mote says the presidency is both a great job and a great opportunity. "It's such a fine place and it fits so well with my love of adventure. My wife and I always do things in an adventurous way. This is going to be great for us. It's going to be a success and this place is going to do very well."

—JENNIFER HAWES

1862
President Lincoln signs the Morrill Land Grant Act providing federal support for state colleges to teach agriculture, mechanical arts and military tactics.

1864
Maryland legislature votes to accept Morrill grant.

1864-1866
College goes bankrupt; becomes a preparatory school.

1864
April 24—Gen. Ambrose E. Burnside and 6,000 men of the Union's Ninth Army Corps, en route to joining Gen. Ulysses S. Grant in Virginia, camp on the college grounds.

1867
October—College reopens with eleven students

1869-1873
Enrollment steady at about 100 students; debts paid off.

Undergraduates Dive into Research

Conference Showcases Top-Notch Projects

Inauguration activities kick off April 21 with a day-long celebration of research conceived of and developed by undergraduate students. "Research, Performance and Practice: Showcasing Excellence in Undergraduate Scholarship," features more than 100 presentations, poster displays, readings, dance and musical performances spanning the sciences, the arts and humanities. All activities will take place in Stamp Student Union from 10 a.m.-3 p.m.

As an institution committed to research, the University of Maryland encourages and supports excellence in research, performance and practice at the undergraduate level. This conference, co-sponsored by the 1998-99 Lilly/CTE Teaching Fellows and the Office of the Dean of Undergraduate Studies, offers undergraduate students the opportunity to share their scholarly experiences and findings.

"The ideas developed by these young students represent the future for our world," says Robert Hampton, dean of undergraduate studies. "Their undergraduate experience at Maryland intertwines teaching and research in a way that opens the door for all students to see their role in creating the world of tomorrow."

Research must have been conducted as part of a campus course, internship or program. Each project was supported by a faculty member/mentor.

Projects range from "Gender Discrimination on Sesame Street," and "New Compounds from Toxic Fungi" to "Revising Deco - A Hotel Interior; Manhattan, 1920s" and "The Interpretation of Masculinity According to Frederick Douglass."

The potential of these students' work is profoundly demonstrated by a 1989 Maryland graduate who has built on his experiences as an undergraduate engineering student to launch three companies specializing in the design and marketing of innovative consumer products that solve problems and provide entertainment. Brian LeGette, a partner in The Gorgonz Group, Inc., Gray Matter Holdings and Big Bang Products, will share his experience as the keynote speaker at the opening program.

Mentoring Focus of Graduate Research Day

Graduate students will have their day, Thursday, April 22, to showcase more than 50 cutting-edge research projects. Graduate Research Interaction Day (GRID), also in Stamp Student Union, offers an opportunity for budding scholars to share the results of their work with the larger community.

This year, the Graduate Student Government singles out the pivotal role that dedicated and focused mentorship plays in the training of outstanding scholars by honoring strong faculty members. The following five faculty members have been named Outstanding Mentors 1998-99:

Millard Alexander, professor, chemistry and biochemistry; James Gimpel, associate professor, government and politics; Gregory Hancock, associate professor, measurement and statistics; Phylis Moser-Veillon, professor, nutrition and food science; and Mark Turner, professor, English

One of these individuals will be chosen as Faculty Mentor of the Year at the GRID luncheon with President Mote at 1 p.m. in the Colony Ballroom of Stamp Student Union.

Graduate students from all disciplines will present their research in oral presentation panels or poster presentation sessions at the ninth annual conference. GRID is an excellent time for students to prepare for a thesis or dissertation defense. It also provides preparation for presentations at professional meetings and conferences, says Kenyatta Dorey Graves, GRID director.

A fine arts showcase at the end of the day provides a venue for the original works of the university's promising young artists.

University Celebrates Inauguration

continued from page 1

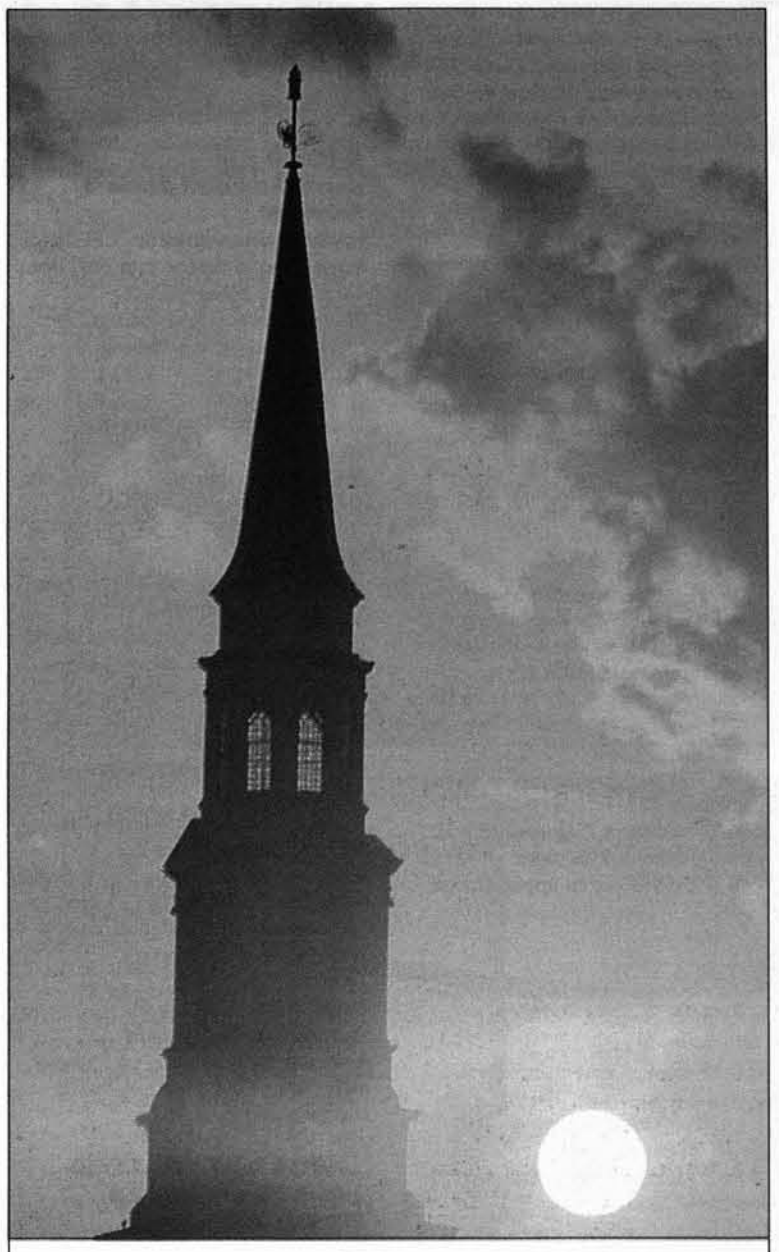
sity presidents, and Rita Colwell, director of the National Science Foundation and former professor of microbiology.

Provost Gregory Geoffroy will oversee the ceremonies, while Chairman of the Board of Regents, Lance Billingsley, will install the president. Dr. Mote will then share his vision for the future of the university and its efforts to become one of the nation's top public research universities.

Maryland's Chamber Ensemble will provide prelude, processional and recessional music. Handel's "Coronation Anthem," sung by the University Chorus, will waft down from above, as members perform in the Chapel balcony.

Following the presidential installation, all members are of the university community are invited to a reception in the Grand Ballroom of Stamp Student Union. Approximate starting time is 3:30 p.m.

As his first official act after being inaugurated, President Mote will open the doors of the university to the community on April 24 for Maryland Day 1999, featuring more than 200 opportunities across the campus for citizens to get to know their university. Mote notes that as part of its land grant mission, the University of Maryland touches people's lives in many ways and also reaches beyond the campus to serve as a catalyst for economic and cultural development across the state and region. Maryland Day is slated to become an annual event. For more information, see pages 4-6 in this issue, and <www.maryland.edu>.



A Change in the Chapel Chimes

On Wednesday, April 21, a campus institution will evolve before your very ears. At noon, the Memorial Chapel carillon will, for the first time ever, chime the University of Maryland alma mater "Hail! Alma Mater" before tolling the noon hour. "Hail! Alma Mater" will become an hourly campus standard, in rotation with "Maryland, My Maryland."

For more than 40 years, the carillon has chimed the state song to the durable tune of "Oh! Tannenbaum."

The carillon was refurbished as a result of a gift of the Senior Class of 1992. The new system includes both electronic and manual methods of operating the carillon chimes.

Since last fall, sophomore history and communication major Mark Tosso, working under the auspices of President Mote's Student Advisory Council, and Patrick Perfetto, director of conference and visitor services, have studied the idiosyncrasies of the carillon system. In that time, they have discovered the range of musical opportunities available.

During Maryland Day 1999, "Explore Our World," the carillon will play a series of popular and classical selections on the hour, providing a melodic background for the day's festivities.

Listen to the premiere Wednesday at noon, be a part of Maryland history, and don't be surprised if you find yourself humming along.

1888

Trustees offer college farm and Rossborough House for use as experiment station.

1888

The college's first recorded intercollegiate games; baseball against St. John's College and the Naval Academy. (However, students had been playing baseball since the time of the Civil War.)

1890

Second Morrill Act provides direct federal funding for technical education "without distinction of race or color."

Jan. 8, 1897

First fraternity established on campus, Phi Sigma Kappa, chapter Eta.

1898

Morrill Hall, oldest academic building still in use, built for about $24,000.

MARYLAND DAY 1999

April

The following is just a sampling of the more than 200 events taking place during Maryland Day 1999. A complete listing of "Explore Our World" events, their times and locations is available on the web at <www.maryland.edu>.

especially for families

9 a.m.-5 p.m.
Family Fun Carnival
Visit our family carnival! Giant inflatable obstacle courses and moon bounces complement the traditional ring tosses and balloon games to create fun for the whole family.

9 a.m.-5 p.m.
Fun at the Fountain
Join Omicron Delta Kappa at their fountain on McKeldin Mall to enjoy games and contests for young children.

9 a.m.-5 p.m.
Kids Fingerprinting
University of Maryland police officers provide free fingerprinting and photographs of kids (ages 2-13). Call -405-3555 for an appointment.

9-11 a.m.
Insect Petting Zoo
Pet a variety of insects provided by our entomologists.

10 a.m.-4 p.m.
Physics is Phun
Experience entertaining and educational "Make and Take" demonstrations and hands-on experiments for kids of all ages.

10 a.m.-4 p.m.
Spring Shenanigans
Alumna Jill Kyle-Keith and Beale Street Puppets present a variety show for guests of all ages.

10:30 a.m., 12:30 p.m. and 2:30 p.m.
Building Robots for Kids
Kids and adults work together to invent new robots.

11 a.m.-12 p.m.
Stories Old and New
Professional storytellers entertain children (ages 2-12) and adults.

especially for alumni

9 a.m.-3 p.m.
Party on the Plaza
Join your Alumni Association for information, games, prizes, live entertainment, free food and refreshments.

3:30-5 p.m.
Testudo's Taste of Maryland
Finish your day by joining your Alumni Association for a reception with cocktails and traditional Maryland fare in the gardens of the historic Rossborough Inn.

especially for newly admitted and prospective students

9-10:30 a.m.
Newly Admitted Student Services
Newly admitted students and their parents are invited to join staff from Admissions, Financial Aid, Orientation, and Resident Life for information about enrolling.

9 a.m.-4 p.m.
Campus Walking Tours
Visitors explore campus during a leisurely one-hour walk led by a student tour guide.

9 a.m.-4 p.m.
Graduate Study at Maryland: Infinite Possibilities
See our specially designed CD-ROM presentation about the numerous benefits of graduate study.

9 a.m.-4 p.m.
Services for Prospective Students
Ask questions about Admissions, Financial Aid, Resident Life, International Education Services, Air Force ROTC, Counseling Center, Learning Assistance Center, and Disabled Student Services.

9:30 a.m.-2:30 p.m.
Residence Hall Tours
An inside look at living on campus and tours of our traditional-style buildings led by staff.

10:30-11:20 a.m.,11:30 a.m.-12 p.m. Bilingual Campus Tour
Join us for a Spanish/English tour designed for Latino parents and prospective students.

health & safety

9 a.m.-5 p.m.
Child Safety Seat Checks
University of Maryland Police, Maryland Fire and Rescue Institute, and the Prince George's County Fire Department inspect and properly install your child safety seat. Call 301-405-3555 for an appointment.

10:30 a.m.-3 p.m.
Health Center Open House
Blood pressure screening, health information, healthy refreshments, and health promotion games.

2-2:30 p.m.
"Food Safety and You"
A discussion of important issues of food safety and what you can do to keep your family safe, by Dr. David Lineback, Director of the Joint Institute for Food Safety and Applied Nutrition (JIFSAN).

music & dance

10 a.m.-12 noon, 1-5 p.m.
Off the Hook: Focus on Student Talent
Nyumburu Stage will host student artists including dancers and musicians who represent the diverse communities of the university. Enjoy cultural shows, Greek Week talent entries, steel drum bands, jazz, African dance, gospel, rock and roll, blues, and Indian dance.

9 a.m.-5 p.m.
McKeldin Music
Performances on our main stage include the University of Maryland Symphony Orchestra, Symphonic Wind Ensemble, Maryland Pep Band, swing dancing and an African Drumming Ensemble.

9 a.m.-5 p.m.
Music at Tawes
Visit Tawes Plaza to see Maryland Opera Studio, brass, wind and string ensembles, theatrical performances, Japanese and Spanish music and dance.

our academic world

8:30-10:30 a.m.
Power Breakfast on Economic Development
A panel of state and local leaders discuss economic development based on regional cooperation and environmental sensitivity.

9 a.m.-5 p.m.
Reflections of the Spirit: Continuity and Change in African-American Spiritual Practices
Explore how Annapolis' African-American residents were able to preserve their cultural beliefs in the face of slavery and racial prejudice. (Exhibit)

10-10:45 a.m.
"Saving the Golden Lion Tamarians"
A lecture by James Dietz, Professor of Biology

10-11 a.m.
"Accelerating Learning for Children With Disabilities"
Hear about research on accelerating learning in writing using curricular and instructional interventions.

10-11:30 a.m.
ICONS Virtual Diplomacy
Become a virtual diplomat. Participate in an ICONS (International Communications and Negotiation Simulations) Workshop and practice your international negotiation skills.

10 a.m.-2 p.m.
Our Changing Planet: Global Vegetation Studies from Space
A demonstration of global mapping of vegetation cover, tropical deforestation and wetland loss in the Chesapeake.

10 a.m.-4 p.m.
Space Systems Lab Tour and Demonstrations
Test space suits and remotely controlled robots in a simulated weightless environment.

10 a.m.-4 p.m.
Undergraduate Art Exhibition
An exhibition of undergraduate art work in painting, sculpture, printmaking, and drawing.

10 a.m.-5 p.m.
Computer Graphic Demonstrations
Students demonstrate original computer graphic works and graphics software.

10:30 a.m.-12:30 p.m.
Poetry & Prose from Latin America
Leading writers Sergio Ramirez and J.E. Pacheco read from their works in Spanish.

11 a.m., 1 p.m., 2 p.m., 3 p.m.
Wind Tunnel Tours and Demonstrations
Witness an aerodynamic experiment in a large wind tunnel.

11 a.m., 1:30 p.m., 2:30 p.m.
Fire Safety for Spacecraft: How Does Fire Burn in Space?
See videos and experiments depicting fire safety in NASA's Space Program.

11-11:30 a.m.
Nutrition for Pregnancy-Before, During and After
Moser-Veillon unlocks the secrets for a health baby and mom.

11:15-11:45 a.m.
"Biology of Love: What Animals Have to Teach Us About Human Behavior"
A lecture by Sue Carter-Porges, Professor of Biology.

11:30 a.m.-12 noon
"Feeding Your Child Nutritiously"
Lecture on nutrition for the growing child by Cynthia Tuttle, Department of Nutrition and Food Science.

11:30 a.m.-12 noon

1-1:30 p.m.
"Leadership"
A highly interactive workshop on leadership presented by Hank Sims, Professor of Organizational Behavior.

11:30 a.m., 1:30 p.m., 2:30 p.m.
Tour of the Center for Superconductivity Research
Tour and demonstration of the Superconductivity Quantum Interference Device (SQUID) and magnetic levitation.

12-4 p.m.
Pinball Redemption Machine
Demonstration of a pinball machine designed by engineering and computer science students.

12-4 p.m.
Intelligent Servomechanisms: Wheeled Robot
Demonstration of concepts of motion control using an autonomous wheeled robot.

12-4 p.m.
Engineering Student Projects
Engineering students present their projects including the concrete toboggan, steel bridge, and FutureCar.

1-1:30 p.m.
"Understanding Your Teenager"
A lecture by Leigh Leslie, Department of Family Studies.

1-2:30 p.m.
"Making Shakespeare Available: What We See, What We Hear, What We Get"
A general lecture on the enduring relevance of William Shakespeare.

1:30-2:30 p.m.
Journalism in a Changing World

Participate in a disc
panel of local journ
on the role of journ
nalists in a changin

2 p.m.
Prospects for M
Economy
Blue sky forever? D
technology, profess
and the federal gov
economic develop

2-2:30 p.m.
"Caring for You
Parents"
A lecture by Bonni
Department of Fam

2:30-4 p.m.
"So You Think
an Architect?"
Architect and Profe
Lewis will discuss
and career opportu
of architecture.

3-4 p.m.
"Statewide Ass
Achievement D
Demonstration of
based state achieve
in planning school

sports & re

Terps Footba
See the 1999 Terps
they scrimmage at

10 a.m.-5 p.m.
Campus Recrea
Have you seen our
recreation building
tours, demonstratic
ational opportuniti

10 a.m.-5 p.m.

Nov. 29, 1912
The Great Fire destroys every dormitory room, half the classrooms and offices and most of the college records; loss appraised at $250,000.

1916
First women students enrolled.

1919
First woman receives a four-year degree.

1916
State takes over full control of college, changes name to Maryland State College.
offices and most of the college records.

1919
College organized into seven schools; Agriculture, Engineering, Arts and Sciences, Chemistry, Education, Home Economics, and Graduate School (including Summer School); preparatory school abolished.

1920
Sigma Delta is

April 9, 192(
Consolidation of U
Albert F. Woods, in
versity.

AY 1999

ore ur rid

April 24, 1999

Participate in a discussion with a panel of local journalists and faculty on the role of journalism and journalists in a changing democracy.

2 p.m.
Prospects for Maryland Economy
Blue sky forever? Discuss the role of technology, professional services, and the federal government in state economic development.

2-2:30 p.m.
"Caring for Your Aging Parents"
A lecture by Bonnie Braun, Department of Family Studies.

2:30-4 p.m.
"So You Think You Want To Be an Architect?"
Architect and Professor Roger K. Lewis will discuss the educational and career opportunities in the field of architecture.

3-4 p.m.
"Statewide Assessments of Achievement Data"
Demonstration of use of the Web-based state achievement data for use in planning school improvements.

sports & recreation

Terps Football Scrimmage
See the 1999 Terps Football team as they scrimmage at Byrd Stadium.

10 a.m.-5 p.m.
Campus Recreation Center
Have you seen our fabulous new recreation building? Join us for tours, demonstrations, and recreational opportunities!

10 a.m.-5 p.m.
Rock Climbing Wall
Try rock climbing at the Campus Recreation Center. Step right up. We will teach you how to climb.

12 noon
Men's Soccer Alumni Game
Watch the current Terps take on the alumni of the soccer team.

1 p.m.
Men's Basketball Slam Dunk Contest
The top-ranked Terps entertain you on the Court at Cole Field House with basketball and autographs.

2:30 p.m.
Cheerleading Clinic
Let Testudo, the cheerleaders and the Dance Team show you how to cheer on your team to victory!

computers & the internet

9 a.m.-5 p.m.
plaNET-UM
Information technology experts teach you how to create your own web page, solve statistical dilemmas using puzzles, demonstrate web-based services, interact with sciences across a high speed video link, create your own weather report, and build instruments for measuring wind and rain.

9-10 a.m.
Searching the Web: Finding Needles In the World-Wide Haystack
Learn how to search the World Wide Web for common information in this hands-on session.

10-11 a.m.
A World-Wide Perspective on the World-Wide Web: Exploring

Planet UM

Information technology experts teach you how to create your own webpage, solve statistical dilemmas using puzzles, demonstrate web-based services, interact with scientists across a high speed video link, create your own weather report, and build instruments for measuring wind and rain.

9 a.m.-4 p.m.
"Ask a Scientist" Videoconference
4400 Computer & Space Sciences Building
Interact with scientists across a high speed, high resolution video link.

9 a.m. -4 p.m.
Build-Your-Own Weather Instruments
2nd Floor, Computer & Space Sciences Building
Kids build simple instruments for measuring wind and rain.

9 a.m.-4 p.m.
"Digital Earth" Interactive Workstation Panorama
2nd Floor Atrium, Computer & Space Sciences Building
Sampler of research involving visualization, modeling and high-end computational resources.

9 a.m.-4 p.m.
Digital Picture Morphing & Build-Your-Own Web Page
4404 Computer & Space Sciences Building
"Morph" your own digital picture and create a personal Web Page.

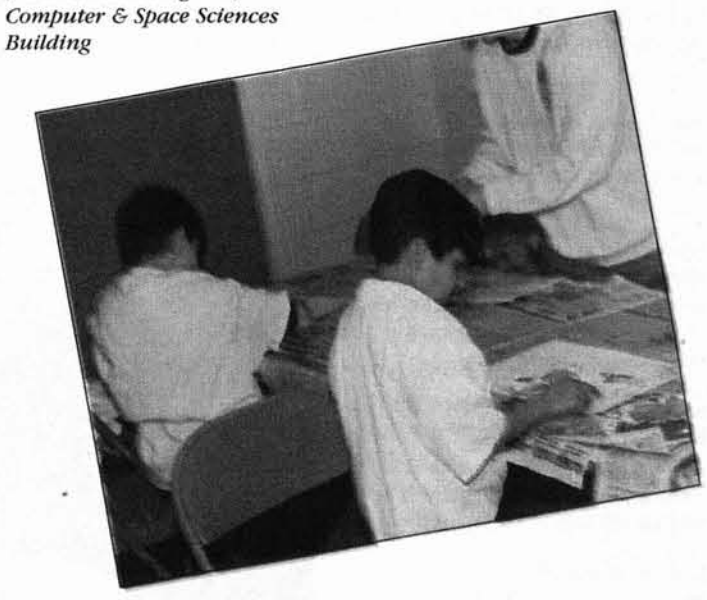
9 a.m.-4 p.m.
Do a TV Weather Show
2400 Computer & Space Sciences Building
Kids can deliver a weather report and get a videotape of themselves.

9 a.m.-4 p.m.
e-LC (Electronic Learning Center)
1410 Computer & Space Sciences Building
Demonstration of technologies such as WebCT that are changing the ways students and instructors interact.

9 a.m.-4 p.m.
Maryland Air Chemistry Monitoring & Prediction
3rd Floor Teaching Lab, Computer & Space Sciences Building
Demonstration of low level ozone forecast operations and air quality assessment for Maryland.

9 a.m.-4 p.m.
Probability & Forecasting Games
3rd Floor Hallway, Computer & Space Sciences Building
Step right up! Beat the odds!
Play the notorious "Monty Hall Problem" and other statistical games.

10 a.m.-3 p.m., Demonstrations at11 a.m. and 1 p.m.
Web World for Current and Prospective UM'ers
0121 Main Administration Building
Demonstration of web-based services available to students, parents, faculty and staff.



1920

Sigma Delta is first sorority to be recognized.

April 9, 1920

Consolidation of University of Maryland links College Park and Baltimore campuses; Albert F. Woods, incumbent College Park president, becomes president of the new university.

1920

Graduate School awards first Ph.D.degree; of a total of 517 students, 20 are women.

1925

University granted accreditation by Association of American Universities.

1926-1935

Raymond A. Pearson is president of the university.

1935-1945

Many residence halls and classroom buildings constructed; enrollment increases from 2,000 in 1935 to 3,500 in 1940 and 4,897 in 1945.

Foreign Language Materials on the Internet
Learn how to locate and use non-English information on the web.

10 a.m.-2 p.m.
Computer Visualization of Geometric Structures
Interactive computer demonstrations depict how to use computer graphics to visualize structures.

major attractions

9 a.m.-4 p.m.
Come Aboard the Flagship
Ever consider working at Maryland? Explore career opportunities at the university during an employment fair hosted by the Department of Personnel Services.

9 a.m.-5 p.m.
African Marketplace
In the tradition of the open-air African marketplace, vendors will sell art, artifacts, collectibles and books representing black culture.

9 a.m.-5 p.m.
Central Information Tent
Need a map? A program? Some direction? Visit our experts under the tent to help you plan your day. Find us on McKeldin Mall.

9 a.m.-5 p.m.
Exhibition of Black Art and Memorabilia
Local artists and collectors of black memorabilia will display their work.

9:30-11:30 a.m.
"Good Morning, Commuters!"
Day dodgers and commuters past and present, drop in for free coffee and donuts and a glimpse of commuter life then and now.

Hourly beginning at 10 a.m.
It's Academic Quiz Game
Play informal "It's Academic" games and talk with Maryland Honors students.

10 a.m.-2 p.m.
Terrapin Trader
Visit the ultimate flea market! The university's surplus furniture will be available for sale.

10 a.m.-2:15 p.m.
National Archives and Records Administration
See some of our nation's most important records including maps and architectural records, photographs, film and paper records. Visit labs, take a tour, learn how to conduct research, or view a film screening.

10 a.m.-5 p.m.
Interactive Craft Fair
Join us for a pottery workshop and other activities led by local artisans. Crafts will also be available for sale.

Noon
Presidential Welcome Ceremony
President and Mrs. Mote welcome our visitors followed by a tentatively scheduled Air Force ROTC flyover, Presidential Honor Guard demonstration, and swing dancing expo.

Ag Day

Agriculture Day, one of Maryland's proudest traditions, dates back to 1924 when the Livestock Club held the first student-run fitting and showing contest. Sponsored annually by the College of Agriculture and Natural Resources, Ag Day is fun for families and kids of all ages.

9 a.m.-4 p.m.
Animal Fitting and Showing
Animal Sciences Show Ring and Animal Sciences Barns
Dairy heifer, sheep and swine showing and beef steer fitting and showing.

9 a.m.-4 p.m.
Antique Tractor Displays
Animal Sciences Courtyard
Vintage tractors will be displayed.

9 a.m.-4 p.m.
Disc Jockey
Animal Sciences Courtyard
A disc jockey will entertain visitors.

9 a.m.-4 p.m.
Do You Know What Class Your Soil Is In?
Animal Sciences Courtyard
The science of naming and describing soils will be explained and participants can test their skills.

9 a.m.-4 p.m.
Growing Fish with Aquaculture
Animal Sciences Courtyard
Tours available of UM aquaculture facilities. Learn the latest innovations in growing fish.

9 a.m.-4 p.m.
Growing Gardens
Animal Sciences Courtyard
Master gardeners from the Home & Garden Information Center answer gardening questions.

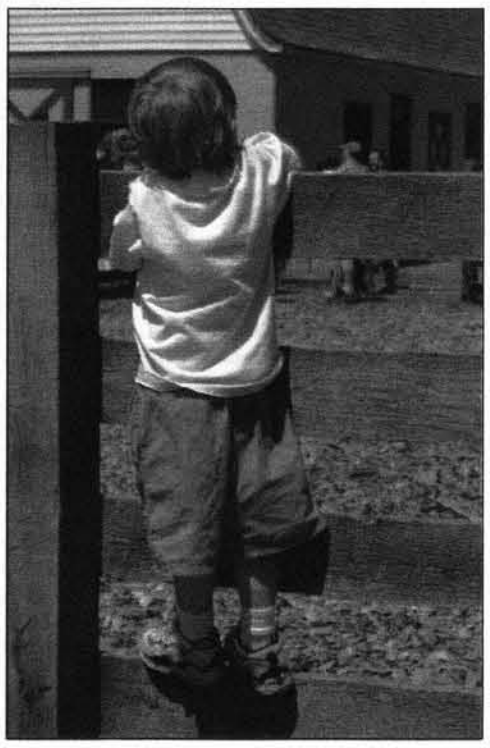
9 a.m.-4 p.m.
Kids Growing With Grains (From Seed to Plant to Food)
Animal Sciences Courtyard
Learn how to grow cereals and create artwork from grains.

9 a.m.-4 p.m.
Learn About Food and Agriculture for Fun and Prizes
Animal Sciences Courtyard
Games such as nutrition question and answer, fishing for fruit, and penny in a haystack.

9 a.m.-4 p.m.
Maryland Cooperative Extension Communications
Animal Sciences Building
Distribution of free publications and access to the website.

9 a.m.-4 p.m.
Petting Zoo
Animal Sciences Courtyard
Tame and cuddly mammals will be waiting for kids to entertain them.

9 a.m.-4 p.m.
Plant, Food and T-Shirt Sales
Animal Sciences Courtyard
Student organizations will be selling plants, food, and t-shirts.



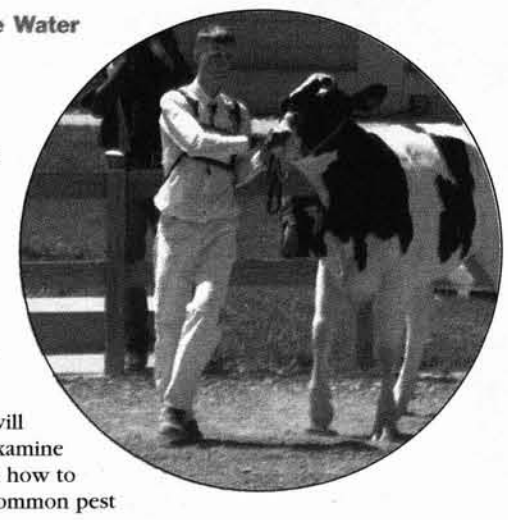
9 a.m.-4 p.m.
Power and Tractors
Animal Sciences Courtyard
Cheer for your favorite tractor as it pulls incredible weight. Get dynamometer power on the tractors.

9 a.m.-4 p.m.
Ruminating About Cows
Animal Sciences Courtyard
View the inside of a cow's rumen as you learn how a cow digests.

9 a.m.-4 p.m.
So You Want to be a Veterinarian
Animal Sciences Courtyard
Career counseling for animal lovers.

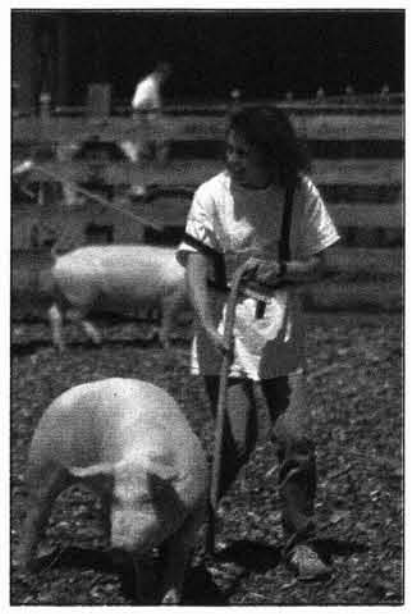
9 a.m.-4 p.m.
Test Your Golf Skills on the Putting Green
Animal Sciences Courtyard
Kids and the "young at heart" can test their miniature golf skills. Find out how to become a golf-course superintendent.

9 a.m.-4 p.m.
Wetlands for Waste Water Renovation
Animal Sciences Courtyard
How man-made wetlands are used to clean water will be demonstrated.



9 a.m.-4 p.m.
Who is That Eating My Landscape?
Animal Sciences Building
Extension specialists will lead guided tours to examine landscape plants; learn how to identify and manage common pest problems.

9 a.m.-4 p.m.
You Wanna See an Iguana?
Animal Sciences Courtyard
Extensive snake and lizard collection to see and touch. Learn about reptile behavior and care.



9 a.m.-5 p.m.
Agriculture and Natural Resources Alumni Chapter Ag Day
Animal Sciences Courtyard
Join Agriculture & Natural Resource Alumni Chapter as they support the college's Ag Day with displays, live animals, Maryland ice cream, and games for all ages.

9:30 a.m.-2:30 p.m.
Ice Cream Production at the University of Maryland
Animal Sciences Courtyard
Hourly tours of the Dairy Pilot Processing Plant where UM ice cream is made will end with an ice-cream treat.

10 a.m.-12 p.m., & 2-4 p.m.
Groundwater Quality and You
Animal Sciences Courtyard
See how what you do can affect what you drink.

10 a.m.-12 p.m., 2-4 p.m.
Landscape Your Virtual Garden
Plant Sciences Building
Come and try out the state-of-the-art graphics computers used by landscape architecture students to design landscapes.

11 a.m.
Sheep Shearing Demonstration
Animal Sciences Courtyard
How to shear sheep at the barns.

11-11:30 a.m.
Nutrition for Pregnancy-Before, During and After
0408 Animal Sciences Building
Dr. Phylis Moser-Veillon unlocks the secrets for a healthy baby and mom.

11:30 a.m.-12 p.m.
Feeding Your Child Nutritiously
0408 Animal Sciences Building
Dr. Cynthia Tuttle will provide insight into nutrition for the growing child.

2-3 p.m.
Teaching Your Dog to Behave
Animal Sciences Courtyard
Demonstrations by students on how to train your dog and teach them tricks.

***photos courtesy of the College of Agriculture and Natural Resources**

1935-1954
H.C. "Curley" Byrd is appointed acting university president on June 28, 1935; on Feb. 21, 1936, he is named president.

1946
Enrollment increases to 9,792 students under G.I. Bill; three-fourths of the students live off campus.

1951
First African-American graduate student enrolls at College Park.

1951
First African-American undergraduate students enroll at College Park.

1954
Wilson H. Elkins becomes university president.

1958
McKeldin Library completed.

Sept. 23, 1955
University Senate officially established; although an organizing body had been in place as early as 1923.

1970-1974
Charles Edwin Bishop is first chancellor of the College Park campus.

Behind the Scenes

What It Takes to Inaugurate

It's just a week before the inauguration of President Dan Mote, and Jessica Davies, director of special events, is neck-deep in last-minute details.

"We've mailed out 1,200 invitations for the inauguration and hand-addressed them," she says. "This," she holds up the thick folder in her hand, "is the inauguration folder. And it's going to get even thicker."

By now, almost everyone on campus knows that the inauguration–the first in 10 years for a president at Maryland–is scheduled for Friday, April 23.

Many know the event will be held at the Memorial Chapel and there will be several other events during the week, including an Undergraduate Research Day, an Ice-Cream Social and a Graduate Research Interaction Day, among others.

But few have an idea of the actual time, energy and preparation that have gone into organizing these events, and the Maryland Day 1999: "Explore Our World" celebration on Saturday, April 24, when the doors of the university will be opened to the broad community in the first-ever university open house.

Faculty, staff and students from across the university have been involved in getting the campus ready to host these events. For inauguration day alone, as many as 150 volunteers and staff members will join hands to ensure everything proceeds smoothly and on schedule. Others have been working since last year on various aspects of the events, taking care of details from designing the invitations to marking out parking space for the guests, to manicuring the grounds.

Preparations for the inauguration began on Sept. 1 last year, President Mote's first official day on campus. The inauguration committee, appointed over the summer, met that day to chalk out a plan for the actual ceremony. According to Davies, a date for the ceremony was set at a later meeting, in October.

"The date had to be selected early so that the many people who really wanted to attend could reserve it on their calendars," says Cassandra Robinson, assistant director of University Relations and consultant to the inauguration committee.

Provost Greg Geoffroy, chair of the inauguration committee, led the discussion at the first few meetings about what should be part of the inauguration activities, and then appointed subcommittees to take responsibility for each event.

Margaret Hall, director of design at University Publications, was in charge of designing the invitations, programs, banners for the open house, and flyers for the faculty and staff. Apart from the eye-catching "Explore Our World" logo for the open house banners, she came up with an elegant design for the invitations to the inauguration ceremony.

Hall worked with staff photographer John Consoli starting in January to come up with four designs for the invitation. "We had a creative one, an elegant one, and so on. Mrs. [Patsy] Mote chose the elegant one," says Hall, who also designed flyers for the faculty and announcements in newspapers for the open house.

Meanwhile, Davies and her staff along with staff at the president's office have been handling the nitty-gritties: logistics, communicating with the guests, drafting the invites, preparing guest lists, receiving RSVPs for the various events, and organizing parking passes and tickets for all those expected to attend the inauguration ceremony.

At the School of Music, more preparations are on. And it won't just be music that will play through the various events during the inauguration and open house events, says L. Richmond Sparks, associate director of bands and a member of the inauguration committee. "There is going to be music, theater, dance...nonstop entertainment, in fact."

Much of this entertainment will happen during Maryland Day on Saturday, but there will be performances at the other events as well. The school's Pep Band, Maryland Chorus, Chamber Winds, the Symphonic Wind Ensemble, the Maryland Orchestra and the University Band are all slated to perform. According to Sparks, there will also be a swing dance on Friday night after the inauguration ceremony, where hundreds of students are expected to participate.

The committee brainstormed a great deal before coming up with the specific events that would make up inauguration week. Jonathan Busch, former undergraduate student government president, acted as a sounding board for committee members in deciding what kind of programs would appeal to students.

"I was involved in discussions on what events would be hosted as part of inauguration celebrations," says Busch. "For instance, I suggested the ice-cream social as I knew undergraduates loved it when we had one last year to welcome Dr. Mote."

An attempt is also being made to grab the interest of those outside the university during inauguration week. Cassandra Robinson says: "We've been working to make sure word gets out to constituents beyond the campus. There already has been an article in the *Washington Post* and we're working to get reporters from the *Baltimore Sun* and the *Washington Times* to cover the events."

Many of those participating in organizing the events say they've found it a rewarding experience. "We do events of this kind all the time, but an inauguration is a very unique and special occasion," Davies says. What has also been exciting, she says, is the reactions they have received from the rest of the campus, in response to the inauguration preparations. "It's been heartwarming."

Others on the committee believe she deserves a large portion of the credit for the inauguration preparations. "Jessica Davies has been simply wonderful," says James Osteen, director of campus and union programs. He is in charge of the subcommittee that organized the reception for Friday afternoon. "We were very fortunate to have someone like Jessica to aid us." He also credits those in the president's office, like Marie Davidson, with doing a great job.

For most, the experience has been rewarding in that it gave them a chance to interact with different groups on campus. As Sparks sums it up: "It has been very exciting to see so many people on campus come together."

— VAISHALI HONAWAR

Inaugurations of the Past

While the traditions have remained the same, inauguration trends and themes continue to evolve with the changing times. In anticipation of President Dan Mote's inauguration on April 23, *Outlook* (with the help of University Archivist Anne Turkos) decided to take a look back at a few of the inaugurations of yesteryear.

Wilson Homer "Bull" Elkins

Elkins, the university president known for his smooth Texas accent, was inaugurated in the Armory on Jan. 20, 1955. A week before the event, a Jan. 14 *Diamondback* headline proclaimed "2500 To See Elkins Inaugurated Thursday-McKeldin, Cole to Speak." Even a week before the event, responses to the inauguration invitation continued to stream into Elkin's office in the Administration Building. To prepare for the large number of guests, an economics professor drew up a special seating plan-200 chairs for "distinguished guests," 300 chairs for guests from other colleges and universities, 400 chairs for faculty and 400 for students. In the plan, special seating areas were set up for "faculty wives" and representatives from embassies.

A pre-inaugural luncheon was held in the University Dining Hall which was decorated with U.S. and Maryland flags for the occasion. At 2 p.m. the ceremony commenced with a variety of speakers, with Elkins giving a 20-minute address. The entire ceremony was recorded by Baltimore and Washington radio stations and broadcast the following day.

Some students weren't so thrilled with the pomp and circumstance of inauguration the next week. A Feb. 9 *Diamondback* headline reads, "Elkins Inauguration Blamed For Grade Delivery Delay." It seems that Elkins' inauguration changed the exam schedule and the registrar's office had one less day to process students' grades. Although the personnel in the registrar's office worked late into the evening, some students did not get their grades and could not register for classes.

John Brooks Slaughter

Slaughter's ceremony on May 3, 1983, marked the first formal inauguration of campus chancellor. The ceremony included a greeting by Clarence Mitchell, Jr. School of Music faculty performed musical selections and the University of Maryland Chorus (conducted by Paul Traver) graced guests with a classic performance of Haydn's "The Creation."

In his speech, Slaughter outlined several goals, including the "need to adapt to the different type of student expected by the year 2001-including more older, more female, more part-time and more minority students."

According to the *Diamondback's* May 4, 1983, issue, Slaughter's inauguration cost $13,000. Following the ceremony, guests filled the "Main Dining Hall's Maryland Ballroom" for a champagne reception. Slaughter's wife, Bernice, and his 86-year-old mother accompanied the newly inaugurated chancellor.

"I feel pretty good right now," Slaughter told a newspaper reporter who attended the reception. "I'm tired but it's going real well."

William E. Kirwan

The April 30, 1990 inauguration of Kirwan ceremoniously concluded a full week of pre-inaugural events. The week featured lecture sessions, musical performances, plus exhibits by University Archives and the Parents' Association Gallery.

More than 1,200 people attended the inauguration, which was held in Tawes Theatre. Attendees included then-governor William Donald Schaefer and former comptroller Louis Goldstein.

Kirwan's speech outlined his vision for the university. "I see us as a primary intellectual resource for the state and the federal government, and due to our rising academic stature, a link for the state to valuable intellectual and cultural resources throughout the world," he said.

"I think everyone should feel very confident about his leadership," Kirwan's daughter, Ann—a junior journalism major at the time—told a *Diamondback* reporter, "He'll give 100 percent, no doubt about it."

—LONDA SCOTT FORTÉ

1974–1975
John W. Dorsey serves as acting chancellor.

1975–1982
Robert L. Gluckstern serves as chancellor.

1982
William E. Kirwan is interim chancellor.

1982–1988
John B. Slaughter serves as chancellor.

Fall 1985
College Park enrollment reaches 38,679, the highest in its history.

1988–1989
The university establishes its own alumni association to serve approximately 163,000 alumni.

IN THE NEWS

Maryland General Assembly Concludes 1999 Session

The University of Maryland will have more money, more flexibility and more autonomy to pursue its goals next year, thanks to legislation passed in the waning hours of the 1999 session of the Maryland General Assembly last week.

University officials came back from Annapolis with operating appropriations totaling more than $300 million and another $8 million in capital appropriations for Fiscal Year 2000, as well as greater autonomy and flexibility in most business activities and the authority to establish a university-based foundation to solicit and manage private gifts to the university.

But the amount of money appropriated for Fiscal Year 2000 is less than university officials and others say is needed to achieve the level of national distinction envisioned for the state's Flagship Institution in a reasonable time, said Brian Darmody, the university's state relations chief.

Although the 2000 appropriation is nearly $30 million more than the current year's, an additional $24 million will be needed in 2001 to achieve the levels recommended by the Governor's Task Force to Study the Governance, Coordination and Funding of the University System of Maryland.

The task force recommendations, sometimes called the Larson Report, formed the basis of Gov. Parris Glendening's higher education legislation this year, which provided additional funding as well as new business autonomy for the university.

The governor's legislation changes the university system from a state agency to a public corporation, which will allow the universities within the system to operate more independently in such vital business areas as procurement and personnel, which are often bogged down in existing state agency procedures.

"As we fulfill our mission and our goals as a major research institution serving the state, we must have flexibility to take advantage of opportunities as they arise," said President Dan Mote. "This legislation gives us that flexibility."

Mote was also pleased with legislation that will allow the university to establish its own foundation to manage private gifts and endowments. Currently, all gifts to the university are managed by the University of Maryland Foundation, which is affiliated with the University System of Maryland and manages accounts for most system institutions.

"It is vitally important to us to have our own foundation to raise private funds and manage endowments for the benefit of this university," Mote said.

Mote credited Gov. Glendening, Sen. President Mike Miller, House Speaker Casper Taylor and other legislative leaders for assigning the highest priority for higher education in Maryland to developing the University of Maryland into one of the nation's best research universities and supporting legislation to help achieve that goal.

"Ultimately, being one of the best and serving this state in the most effective way depends upon what we do in our classrooms, libraries and laboratories," Mote said. "Maryland is fortunate to have leaders who recognize that investing in our ability to do these things pays the greatest dividends imaginable."

The financial investment for FY 2000 includes all of the funding proposed by the governor in his original budget in January, about $300 million, or $27 million more than last year. That figure includes $7 million, which is the second-year installment of a four-year commitment to add $7 million each year to the university's base budget.

But the legislature ultimately provided the university with only $2.2 million in supplement funding, compared with the Larson Report recommendation of an additional $9 million for FY 2000. The increase in the university's budget, less than nine percent, was lower than the 10 percent average increase for other state universities, Darmody said.

The Larson recommendations, which would add another $10 million next year, were aimed at realizing the goals of the 1988 legislation that designated the University of Maryland the state's flagship university and directed the state to boost the university to be among the best in the nation. The Larson Report outlined how much additional state investment would be necessary for the next four years to fund the university on a per-student basis at a rate comparable with such other major research institutions as the University of North Carolina and the University of Michigan.

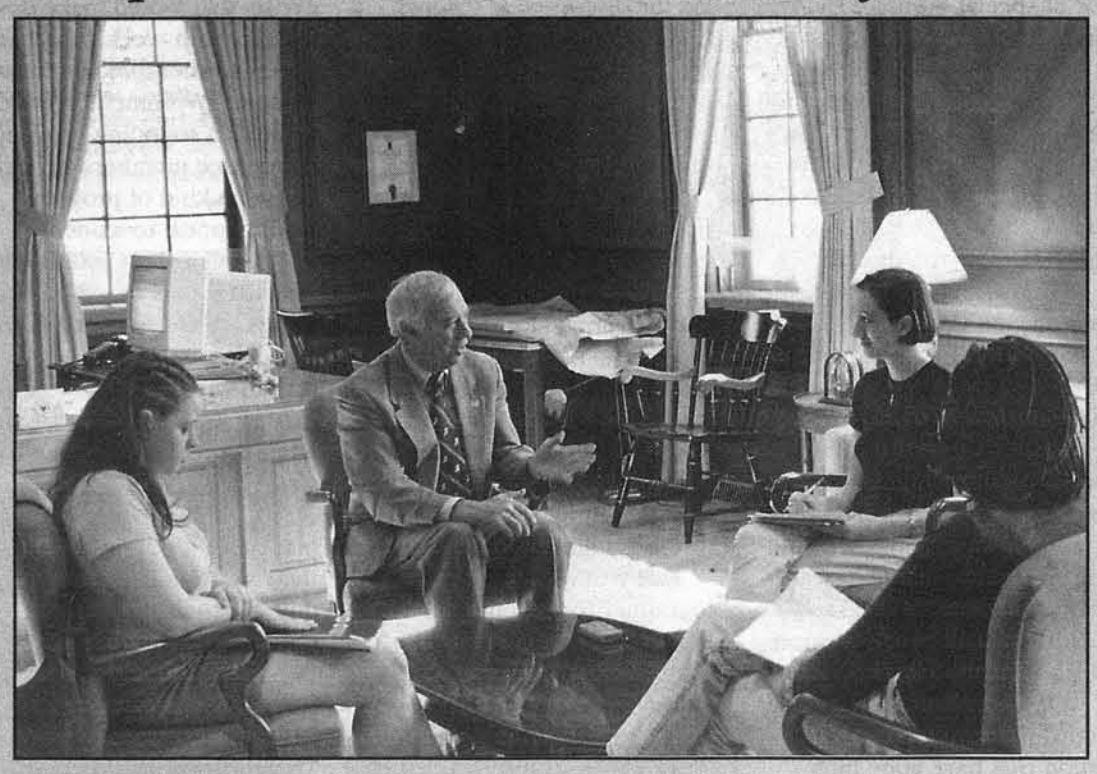
To get back on that schedule next year would require at least $24 million in additional funding, Darmody said.

In other legislation, the Assembly agreed on a bill that allows state employees to engage in collective bargaining, but it does not apply to university staff. University employees on both sides of the collective bargaining issue engaged in heated debate during the legislative session.

The Assembly also agreed on an across-the-board cost of living adjustment of $1,275 for each state employee, which will be implemented in two stages, on July 1 and Jan. 1. The assembly also approved a pool for performance-based salary increases amounting to an average of 2.5 percent.

The Assembly approved general obligation bonds for construction projects, including $4 million for an addition to the Robert H. Smith School of Business, planning funds of $1.9 million for the Engineering and Applied Sciences Building and almost $1.4 million for the chemistry classroom building and more than $1.3 million for the research greenhouse.

Templeton Fellow Talks Community Service



Maryland President Dan Mote met recently with senior journalism major Michele Sinunu (middle) and other students to discuss the university's role in encouraging students to participate in community service activities. Sinunu was selected as the university's Templeton Fellow to lead a panel of students to interview the president and report on his views on community service to the campus. Her report is scheduled to appear in the *Diamondback* next Wednesday, April 21. The Templeton Project is a program of the nationwide Campus Compact organization to raise awareness of the community service activities and opportunities. Joining Sinunu were junior sociology major Anna Goldman, left, senior Afro-American studies major Joy Tarpley and senior government and politics major Paul Solomon.

Outlook is the weekly faculty-staff newspaper serving the University of Maryland campus community. **William Destler**, Interim Vice President for University Advancement; **Teresa Flannery**, Executive Director of University Communications and Director of Marketing; **George Cathcart**, Executive Editor; **Janet Chismar**, Acting Editor; **Londa Scott Forté**, Assistant Editor; **Vaishali Honawar,** Graduate Assistant; **Phillip Wirtz,** Editorial Intern. Letters to the editor, story suggestions and campus information are welcome. Please submit all material two weeks before the Tuesday of publication. Send material to Editor, *Outlook*, 2101 Turner Hall, College Park, MD 20742. Telephone (301) 405-4629; e-mail outlook@ accmail.umd.edu; fax (301) 314-9344. *Outlook* can be found online at <www.inform.umd. edu/outlook>

Outlook

July 1, 1988
The five University of Maryland campuses reorganized with the six Board of Trustees institutions to form a University of Maryland System; College Park is designated the flagship university of the new system. The title of chancellor is changed to president.

Feb. 1, 1989
William E. Kirwan appointed president.

1994–1995
First students enter College Park Scholars Program.

1996
University breaks ground for the Maryland Center for Performing Arts

1998
William E. Kirwan serves as president; resigns June 30, 1998, to assume presidency of Ohio State University.

April 23, 1999
Clayton Daniel "Dan" Mote, Jr. inaugurated as the 27th president.